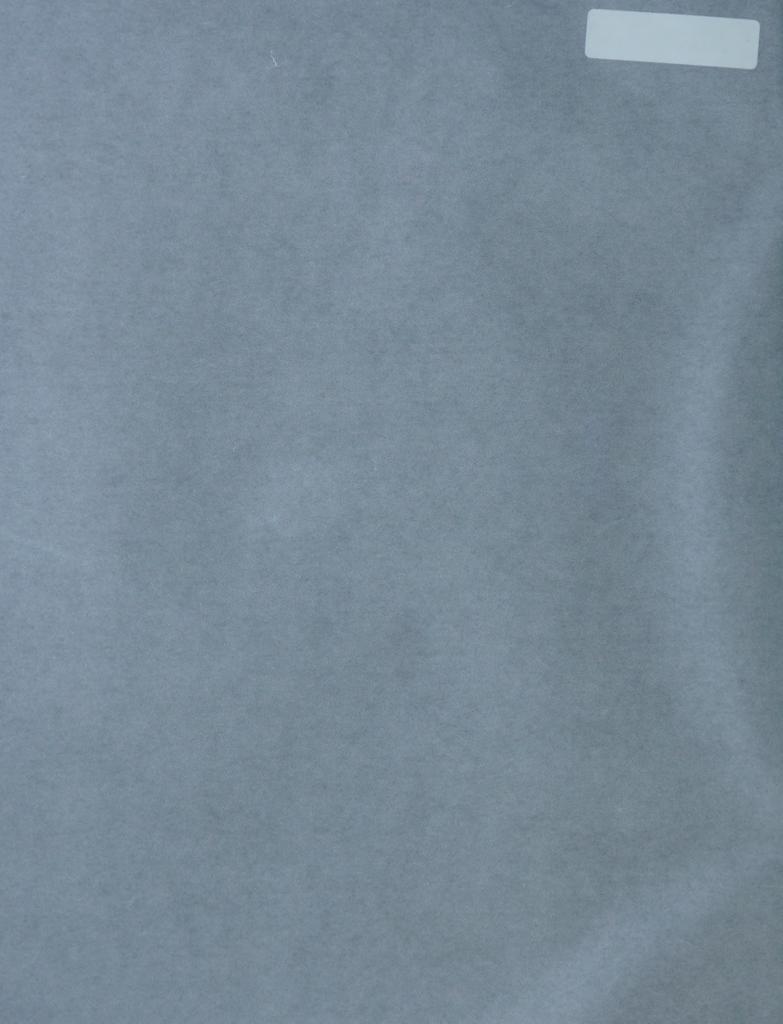
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Restaurants International Inc.

1999 Annual Report



University of Alberta
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Edmonton, Alberta T6G 2R6



Restaurants International Inc.

1999 Annual Report

# Performance at a Glance

# 8 Year Summary

	1999	1998	1997	1996	1995	1994	1993	1992
	5.0	45	40	27	22	21	20	00
Franchises	56	47	40	37	33	31	29	23
Franchisor-owned locations	5	5	4	3	2	1	1	6
Franchise revenue (000s)	\$3,534	\$3,286	\$2,696	\$2,205	\$1,789	\$1,304	\$1,043	\$950
Increase	7.5%	21.9%	22.4%	23.3%	37.2%	25.0%	9.8%	11.5%
Franchise revenue per franchise (000s)	\$63	\$70	\$67	\$60	\$54	\$42	\$36	\$41
Net income (000s)	\$350	\$685	\$660	\$578	\$473	\$221	(\$106)	(\$1,205)
Earnings per share, fully diluted	\$.022	\$.043	\$.044	\$.038	\$.030	\$.015	(\$.005)	(\$.004)
Working capital (000s)	\$643	\$885	\$408	\$73	\$195	(\$178)	(\$846)	(\$1,477)
Shareholders' equity (000s)	\$2,470	\$2,099	\$1,415	\$755	\$301	(\$39)	(\$337)	(\$229)
Return on average shareholders' equity	15.3%	39.0%	60.8%	109.5%	360.7%	N/A	N/A	N/A
Current ratio	1.88	2.53	1.43	1.10	1.65	.65	.26	.23
Debt ratio	.67	.50	.63	.75	.87	1.02	1.15	1.09
Times interest earned	3.49	9.25	6.67	4.24	2.93	1.71	.61	N/A
Market price at year end	\$.29	\$.46	\$.45	\$.34	\$.10	\$.14	\$.14	\$.14



### PRESIDENT'S MESSAGE TO SHAREHOLDERS



Nineteen ninety-nine has been a year of substantial change for Humpty's Restaurants International Inc. On the one hand, we've undertaken a very positive investment program to improve the Company's long-term financial position by adding hard assets to a restructured portfolio in order to enhance the balance sheet and non-franchise revenues. On the other hand, we've had to contend with a very difficult BC market that over the year has stalled earnings, consumed most of the year's cash and deferred expansion in an attempt to support weakening operations therein. To say the least 1999 has been a challenging year but one that should in the end, be accretive to shareholder value.

### Investments - Rockin' Robin's Red Deer, Alberta

Without question, the largest undertaking in 1999 was the purchase and development of 3.34 acres of land on Gasoline Alley along Highway #2 County of Red Deer, Alberta. To date, \$2.8 million has been invested (including land purchase) to build a corporate Rockin' Robin's Diner/Gas Bar/Car Wash/Convenience Store on the site as Phase 1 occupying half of the purchased lands. Operations commenced December 29, 1999 therein with restaurant sales exceeding projections by approx. 20%. Fuel, car wash and convenience store sales have however lagged in the interim due to a lack of brand awareness and the absence of cross-promotional initiatives to be undertaken through 2000.

Phase 2 of the project will be developed in 2000 wherein \$800,000 to \$900,000 in borrowed capital will be invested to build three (3) retail spaces to host three (3) third-party operators on a leased basis. This phase will occupy the remainder of lands purchased, with two of the three spaces being pre-leased at the time of writing. Rental revenues generated from third-party occupants will be such as to allow all Phase 2 and part of Phase 1 financing to be serviced by those revenues netting lower occupancy costs for corporate operations therein.

### Investments - Prince Albert, Saskatchewan

The second major undertaking of the year was the purchase and development of 1/2 acre of land in Prince Albert, Saskatchewan to host a Humpty's Family Restaurant franchise. The franchise occupies all purchased lands on a leased basis, wherein \$900,000 was invested (including land purchase) to build an appropriate site to host the franchise whose operations commenced November 9, 1999. Early indications are that this location will be one of the top five (5) producing franchises in the Humpty's Family Restaurant System in its first year of operations.



### **BC** Support Initiatives

Notwithstanding the beneficial impact the above-noted investments will have on long-term corporate finances, any short-term benefit has been off-set by an extraordinary support effort that needed to be undertaken in the Vancouver Island and Lower Mainland regions of BC.

To date, an increasingly deteriorating economic climate, punitive anti-smoking workplace legislation and mistimed expansion have conspired against us in the BC market. Despite better than expected initial sales upon entry, BC has since eroded to such an extent as to warrant extraordinary financial and marketing assistance to keep some operations going. By most accounts, provincial foodservice sales have fallen on average 17% throughout the year, across all segments not including any decreases attributed to the anti-smoking legislation introduced January 1, 2000. Some Humpty's outlets suffered sales decreases as high as 45% as a direct result of the legislation and economic slow-down. Without having built a sales cushion to absorb such decreases, some operations have been rendered near critical.

Store openings undertaken in the region during the year were committed. Therefore, the Company was obliged to honor those opening commitments despite growing evidence that it would be more prudent to do otherwise. Had those commitments not been honored, HRII could have faced arduous and potentially burdensome legal actions initiated by some landlords and franchisees in the region. At the time of writing, BC sales have recovered to some extent by virtue of the support initiatives undertaken by the Company, but not enough to declare all operators self-sufficient at this time.



Overage marketing expenditures injected directly into the region totaled approximately \$200,000 for the fiscal period. Rental assistance and franchisee loans extended to franchise and corporate operations therein came to another \$560,000 in direct assistance. Stepped-up area management visits and training frequency added another \$60,000 in direct costs for undertaking the initiatives. Indirect resources committed to the region include higher consultant, legal and head-office related expenses incurred specifically to administer the support program undertaken. In total, approximately \$900,000 in direct and indirect financial assistance has been extended to the BC region to maintain market presence and on-going operations. Not included but worth noting in that total is approx. \$700,000 in estimated royalty and ad contribution payments the Company should otherwise have received from the region, were it to be generating average system-wide sales.



Clearly, we cannot continue to provide that level of assistance to any region or endeavor without seriously jeopardizing the Company's long-term financial future. Therefore, to mitigate any further losses attributed to such relief efforts, a remedial restructuring program was launched in Q4/99 to eliminate the need for further assistance in BC.

Two of the three outlets now operating corporately therein will be closed during the first half of 2000. Those operations came to be corporate by virtue of two (2) take-backs from former franchisees. The third outlet was opened as a corporate operation because we could not find a qualified franchisee. In addition, discussions have been initiated with regional landlords to negotiate rental relief for those operators experiencing extreme difficulties related to the economics affecting the area and retail developments they occupy. Direct financial support to franchisees will be suspended given that most remaining operations are approaching self-sufficiency with improved sales and pending lease concessions.

The benefit of undertaking these remedial measures will be minimized losses attributed to the region; reduced occupancy costs for remaining operators; and retained cash that would otherwise be needed to support BC operations going forward. The unfortunate impact of having undertaken these measures will be residual losses attributed to lease settlements and operating losses incurred in the region.

### Ontario Expansion

Due to a number of contractor and permit approval related difficulties experienced in Vaughan, opening of our Humpty's Family Restaurant corporate prototype, training centre and eastern regional office in the area has been delayed for one year. The original opening period was to be June 1999. However, due to the delays experienced, opening of this location has been rescheduled for the summer of 2000. Notwithstanding those delays, HRII is still committed to opening the outlet given the important role it will play in opening the Ontario market for expansion.

### Conclusion

As regrettable as 1999 has been in some respects, we do not regret having undertaken any of the investment or support measures outlined herein. As a responsible public company, we have invested corporate capital to enhance financial stability and shareholder value over the long-term. As a committed franchisor, we have assisted our franchisees to the highest extent possible during a very acute time of need.

Having said that, I'd like to extend a special thanks to all franchisees within the Humpty's Family Restaurant System. Not only did they understand and appreciate the measures HRII needed to undertake in BC, they offered to help in whatever manner deemed necessary to assist their fellow operators and protect the System's integrity. It is gratifying to know that all participants within the Humpty's Family Restaurant System

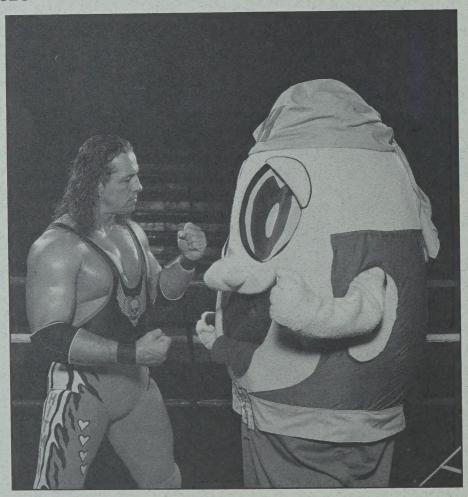


can be relied upon to work as a team, especially when their efforts go above those of their own self interest.

My hope is that you, our shareholders will continue to support our efforts in making Humpty's Restaurants International Inc. Canada's premier family restaurant franchising company.

Thank you.

Don Koenig,
President & CEO





# Management's Discussion and Analysis

The following discussion of the financial position and results of operations should be read in conjunction with the audited financial statements and related notes attached thereto.

### **Our Business**

The Company is one of Canada's leading franchisors of mid-scale full-service family restaurants. It is a franchisor and operator of the Humpty's Family Restaurants chain ("Humpty's") and operator of the newly-developed Rockin' Robin's Diner ("Robin's").

The Humpty's chain is comprised of mostly 24-hour full-service family restaurants featuring a full range of breakfast, lunch and dinner items available throughout the operating day. The concept's menu is mid-scale family distinguished by an extensive and unique breakfast-related selection featuring several items original to the chain.

Robin's utilizes an authentic 50's/60's-style diner concept featuring an authentic diner menu and décor. The Company owns and operates two Robin's outlets - Calgary and Red Deer, Alberta. The Company is currently considering the franchising potential of Robin's.

# **Results of Operations**

# **Franchise Operations**

In 1999, the Company undertook an aggressive expansion program, adding nine franchises: four in British Columbia (Mission, Surrey, Victoria, and Squamish), three in Alberta (Fort McMurray, Lethbridge, and Edmonton), and one in each of Saskatchewan (Prince Albert) and Ontario (Thunder Bay). The number of franchises increased to 56.

### Revenue

Royalties were \$1.9 million in 1999, only 1% above those of 1998, and royalties per franchise decreased 14% to \$37,000 in 1999. A portion of royalties otherwise receivable from a number of new franchisees was forgiven in the year to assist these franchisees in becoming established.

Advertising participation fees used to fund corporate advertising campaigns were \$861,000, 5% above those of 1998, attributable to the addition of nine franchises at various points throughout 1999.

Rebates and other income were \$515,000, 32% above those of 1998. A larger portion of suppliers' rebates earned by the Company were retained, whereas in 1998 a greater portion was passed on to franchisees.



Franchise sales were \$223,000. Franchise sales reflect primarily upfront franchise fees; nine such fees were collected in 1999.

### **General and Administrative Expenses**

Advertising and promotion was \$1.08 million, 23% above that of 1998. Significant expenditures were made in respect of expansion into British Columbia.

Franchise support was \$239,000, 33% above that of 1998, attributable to development of a new geographic area.

Salaries and employee benefits were \$835,000, 21% above those of 1998. Corporate staff increased as the Company strengthened its management team for current and future expansion. Additional training staff were also employed during the year.

Lease settlements were \$647,000 in 1999. Lease settlements relate to expenditures on behalf of franchisees not yet established, primarily to cover lease and loan payments.

### **Restaurant Operations**

The Company continues to operate corporate locations to allow the monitoring of consumer trends and competition, the testing of products and menus, and the refinement of the Company's operations model.

Sales were \$3.53 million, 10% below those of 1998, attributable to the franchising of two corporate locations. A second Robin's was opened in Red Deer three days prior to year end; it, therefore, had no significant operations in 1999.

Cost of sales and gross margin were \$1.17 and \$2.36 million, respectively with the gross margin percentage constant at 67%.

Operating costs were \$2.04 million, 1% below those of 1998 and included start-up efforts of Robin's.

### **Gain on Corporate Stores Franchised**

A gain of \$217,000 attributable to the franchising of two previously corporate stores was recognized in the year.

### **Net Income and Taxes**

Net income was \$350,000, 49% below that of 1998. Income taxes were 29% of pre-tax earnings compared to an expected rate of 45%, attributable to timing differences between tax and accounting deductions.



### **Financial Position**

The Company's current ratio is 1.9 compared to 2.5 in 1998. Cash was deployed into capital assets and notes receivable from new franchisees. The Company's capital assets increased to \$5.9 million, 125% above those of 1998, attributable to the construction of facilities in Red Deer and Prince Albert, offset by the franchising of two corporate Humpty's locations.

Expansion was financed primarily by long-term debt, reflected in its 142% increase to \$4.0 million in 1999 from \$1.7 million in 1998. Obligations under capital leases were \$480,000 compared to \$0 in 1998.

The Company's debt ratio is .7 compared to .5 in 1998. The Company's times interest earned ratio is 3.5 compared to 9.3 in 1998.

### **Return on Equity**

The return on average shareholders' equity for 1999 was 15%, compared to 39% for 1998. The Company is confident it is well positioned to provide competitive returns for its shareholders over the long-term.

### **Issues and Risks**

The Company's strategy is to grow through expansion of its franchise and by acquisitions if appropriate circumstances arise.

The restaurant and franchise industry is very competitive. Quality locations are at a premium, despite the availability of many qualified franchisees.

Furthermore, expansion into geographical areas that lack brand recognition for the Humpty's chain creates uncertainty with regards to customer acceptance. The Company researches and evaluates, using strict selection criteria, each proposed franchise to minimize this risk, selecting only those that indicate strong likelihood of success.

### Outlook

The Company's aggressive expansion in 1999 was not without its difficulties. Management is closely monitoring several locations and will act appropriately to maximize shareholder value.

Though we cannot foresee with certainty future performance, we believe that significant opportunity exists for profitable growth with the Company's established franchise, creating shareholder value over the long-term.



Financial Statements December 31, 1999

# **Auditors' Report**

To the Shareholders of Humpty's Restaurants International Inc.:

Kening Wach Stewarded Stewart

We have audited the balance sheet of Humpty's Restaurants International Inc. as at December 31, 1999 and the statements of income and retained earnings and cash flows for the year then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 1999 and the results of its operations and cash flows for the year then ended in accordance with generally accepted accounting principles.

Calgary, Alberta March 17, 2000

# Somology In

# **Humpty's Restaurants International Inc.**

# **Balance Sheet**

# December 31, 1999

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	1999	1998
Current assets:		
Cash and cash equivalents	<del>-</del>	\$ 233,310
Accounts receivable	552,173	591,886
Inventory	350,559	243,011
Income taxes recoverable	217,607	8,072
Prepaid expenses and deposits	165,575	310,989
Notes receivable, current portion (Note 2)	88,951	74,589
	1,374,865	1,461,857
Notes receivable, net of current portion (Note 2)	205,349	91,824
Capital assets (Note 3):		
Cost	6,803,642	3,530,299
Less - Accumulated amortization	911,574	919,853
	5,892,068	2,610,446
\$ <sub>=</sub>	7,472,282	\$ <u>4,164,127</u>
Liabilities		
Current liabilities:		
Cash and cash equivalents	11 077	. •
Accounts payable	11,877	300 (20
Long-term debt, current portion (Note 4)	387,423	388,620
Obligation under capital leases, current portion (Note 5)	236,986	188,109
Congation under capital leases, current portion (Note 3)	95,512 731,798	576 700
	131,190	576,729
Long-term debt, net of current portion (Note 4)	3,808,672	1,488,242
Obligation under capital leases, net of current portion (Note 5)	384,070	
Deferred income taxes	78,000	
-	5,002,540	2,064,971
Contingencies and commitment (Note 8)		
Shareholders' Equity		
Share capital (Note 6)	1,125,806	1,104,806
Retained earnings	1,343,936	994,350
	2,469,742	2,099,156
Approved by the Board: \$_	7,472,282	\$ <u>4,164,127</u>
1/1/2		
Director.		
7 210001.		

Director.

# **Statement of Income and Retained Earnings**

For the Year Ended December 31, 1999



	1999	1998
Franchise revenue:		
Royalties	\$ 1,934,309	\$ 1,912,715
Advertising participation fees	861,318	823,565
Rebates and other	515,027	389,505
Franchise sales	223,250	<u>160,000</u>
	3,533,904	3,285,785
General and administrative expenses:		
Advertising and promotion	1,084,083	883,201
Salaries and employee benefits	834,832	687,458
Lease settlements	647,354	64,370
Franchise support	239,323	179,442
Office and miscellaneous	208,438	193,785
Professional fees	169,929	122,497
Interest on long-term debt	167,300	121,793
Amortization	54,839	52,261
New franchise construction	30,548	125,063
Development concept	15,777	57,722
	3,452,423	2,487,592
Restaurant operations:		
Sales	3,530,506	3,917,447
Cost of sales	1,168,187	1,294,160
Grass marrin	à à	
Gross margin	2,362,319	2,623,287
Operating costs Amortization	2,040,539	2,052,074
	96,142	149,547
Interest on long-term debt	30,923	23,283
	<u>194,715</u>	398,383
Gain on corporate stores franchised	217,390	
Oain on corporate stores franchiseu		
Income before income taxes	493,586	1,196,576
Income taxes:		
Current	66,000	512,000
Deferred	78,000	
	144,000	512,000
Net income	349,586	684,576
Retained earnings, beginning of year	994,350	309,774
Retained earnings, end of year		
recamed carmings, end or year	\$ <u>1,343,936</u>	\$ 994,350

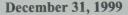


# **Statement of Cash Flows**

## For the Year Ended December 31, 1999

		1999	1998
Operating activities:	_		
Net income	· \$	349,586	\$ 684,576
Items not involving cash			
Amortization		189,630	201,808
Gain on corporate stores franchised		(217,390)	
Deferred income taxes	_	78,000	
		399,826	886,384
Changes in non-cash working capital balances		(133,153)	(931;945)
Changes in non cash working capital balances		266,673	(45,561)
	4904	AND CONTRACTOR OF THE PARTY OF	
Financing activities:			
Proceeds from long-term debt		2,708,203	250,000
Proceeds from obligation under capital leases		501,569	-
Repayments of long-term debt		(333,583)	(154,712)
Repayments of obligation under capital leases		(27,300)	
Proceeds from issue of share capital	-	21,000	-
	-	2,869,889	95,288
Investing activities:			
Purchases of capital assets		(3,964,497)	(453,660)
Proceeds on corporate stores franchised	•	710,635	m
Advances on notes receivable		(314,098)	(120,314)
Repayments of notes receivable	• • • _	186,211	103,018
* *	_	(3,381,749)	(470,956)
Decrease in cash		(245,187)	(421,229)
Cash and cash equivalents, beginning of year		233,310	654,539
Cash and cash equivalents, beginning of year		233,310	
Cash and cash equivalents, end of year	<b>\$_</b>	(11,877)	\$ 233,310
Cash and cash equivalents consist of:  Cash	\$	(11,877)	\$ 181,090
Term deposits	Ф	(11,0//)	52,220
1 citi deposits	1.		
	\$_	(11,877)	\$ 233,310
	=		

### Notes to the Financial Statements





### 1. Significant Accounting Policies

### **Measurement Uncertainty**

Financial statements are based on representations that often require estimates to be made in anticipation of future transactions and events and include measurements that may, by their nature, be approximations.

### **Credit Risk Management**

The Company is exposed to credit risk on the accounts receivable. In order to reduce its credit risk, the Company reviews a new franchisee's credit history before extending credit and performs regular reviews of the franchise's operations. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific franchises, historical trends and other information.

The Company does not have significant exposure to any individual franchisee.

### Cash and Cash Equivalents

Cash and cash equivalents include bank accounts and term deposits with maturities under 120 days.

### **Inventory**

The inventory is valued at the lower of cost and net realizable value. Cost is determined based on the first in, first out method.

### Amortization

Capital assets are amortized using the following rates and methods:

Building - 4% declining balance

Leasehold improvements - straight line over the term of the lease

Furniture and fixtures - 20% declining balance
Equipment - 20% declining balance
Furniture under capital lease
Equipment under capital lease
Automotive - 20% declining balance
- 20% declining balance
- 35% declining balance

There has been no amortization taken on the equipment under capital lease as the location opened only 3 days before year end.

### **Capital Leases**

Capital leases that transfer substantially all of the benefits and risks of ownership of property are recorded as the purchase of an asset and the incurrence of an obligation. The capitalized value of assets under capital lease are amortized on a basis consistent with the amortization policy for similar assets.

### **Revenue Recognition**

Revenue from franchise sales is recognized when the franchise commences operations.

### **Lease Settlements**

The lease settlements expense account includes:

- a) expenditures such as lease payments made on behalf of franchisees who are experiencing low sales.
- b) losses incurred running franchise locations which have been temporarily taken back, pending refranchising of the location.
- c) lease settlement payments to landlords in connection with headlease agreements.

### **Income Taxes**

Income taxes are accounted for by the deferral method of income tax allocation.



# **Notes to the Financial Statements**

December 31; 1999

### 2. Notes Receivable

	1999	1998
The notes receivable are unsecured and repayable in equal monthly instalments totalling \$18,226. Of the total, \$32,000 bears no interest, the remaining balance bears interest at 10% to 12%. The notes mature	ne	
from December 2000 to April 2005.	\$ 294,300	\$ 166,413
Less - Current portion	88,951	<u>74,589</u>
	\$205,349	\$91,824
The expected principal repayments are as follows:		
2000 2001 2002 2003 2004	73,543 56,362 37,412	

### 3. Capital Assets

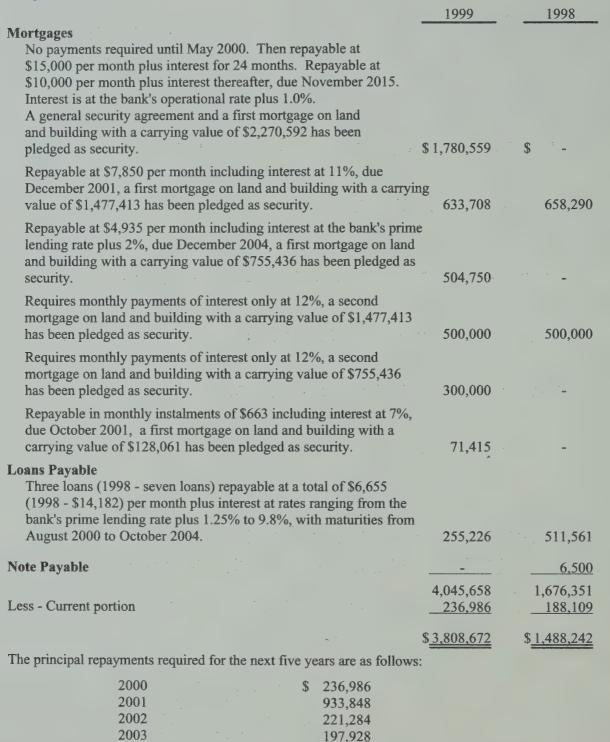
	19	99		1998			
	Cost	Accumulated Amortization		Cost	Accumulated Amortization		
Land	\$ 1,677,606	\$		\$ 505,000	\$ -		
Building	3,344,677	390,781		1,356,833	345,526		
Leasehold improvements	509,771	59,061		753,347	102,700		
Furniture and fixtures	453,693	262,129	4,	414,918	233,622		
Equipment	260,722	143,033		452,977	205,088		
Furniture under capital lease	259,080	-					
Equipment under capital lease	249,229	18,646		·			
Automotive	48,864	37,924		47,224	32,917		
	\$ <u>6,803,642</u>	\$ <u>911,574</u>		\$ <u>3,530,299</u>	\$ <u>919,853</u>		

### **Notes to the Financial Statements**

### **December 31, 1999**

### 4. Long-Term Debt

2004



154,710

\$1,744,756



### **Notes to the Financial Statements**

December 31, 1999

### 5. Obligation under Capital Leases

Minimum lease payments		
2000	\$	154,374
2001		154,374
2002		141,715
2003		103,737
2004		77,250
Total minimum lease payments		631,450
Less - Interest at various rates between 7.6% - 13.6%	_	151,868
Balance of obligations		479,582
Less - Current portion	_	95,512
	\$_	384,070

Specific equipment and furniture is pledged as security for each capital lease.

### 6. Share Capital

Authorized -

Unlimited number of common voting shares

Unlimited number of first preferred shares, issuable in series.

Unlimited number of second preferred shares, issuable in series.

Issued -

	1999	1998
15,194,785 (1998 - 15,044,785) common shares	\$ <u>1,125,806</u>	\$ <u>1,104,806</u>

During the year, 150,000 stock options were exercised for total proceeds of \$21,000.

At December 31, 1999, 700,000 stock options were outstanding. They have an exercise price of \$0.37 and expire on July 7, 2002.

### **Notes to the Financial Statements**

### **December 31, 1999**



Income tax expense differs from what would be expected from applying the effective income tax rate of 44.62%. The difference results from the following:

		1999		1998
Expected income tax provision	\$	220,238	· · · \$	533,912
Utilization of deferred tax asset not previously recorded		(66,994)		(29,044)
Non-taxable portion of capital gain Non-deductible promotion		(10,627) 7,668		6,707
Other		(6,285)	· · · · -	425
	\$_	144,000 -	· \$_	512,000

### 8. Contingencies and Commitments

- a) The Company is contingently liable under head lease agreements with the landlords of many of its franchisees. The likelihood or amount of any liability under these agreements cannot be reasonably determined. Any losses will be charged to income in the year incurred.
- b) The Company has entered into contracts with each of its franchisees that require continuing performance on the part of the Company.

### 9. Net Income Per Share

Net income per share has been calculated using the weighted average number of shares outstanding during the year.

				 1999	1998		
Basic Fully diluted					0.023		0.046 0.043

### 10. Lease Commitments

The Company has leases for premises, automobiles, and office equipment. The minimum annual lease payments for each of the next five years are as follows:

2000 2001 2002 2003 2004					\$	199,160 167,099 167,099 167,316 110,000
					\$_	810,674

### **Notes to the Financial Statements**

### December 31, 1999

### 11. Additional Franchise Information

	1999	1998
Number of restaurant locations in operation		
Franchises		
Beginning of year	47	40
New franchises sold	7	7
Franchisor outlets sold as franchises	2	
End of year	56	47
Franchisor owned outlets	5	5
Total locations	61	52

### 12. Fair Value Disclosure

The fair value of all the Company's financial assets and liabilities approximate their carrying value.

### 13. Comparative Financial Statements

Certain figures in the 1998 financial statements have been reclassified to be consistent with the presentation used in 1999.



### Restaurants International Inc.

### **CORPORATE INFORMATION**

### **HEAD OFFICE**

2505 MacLeod Trail South Calgary, Alberta T2G 5J4 Telephone: (403) 269-4675

Facsimile:

(403) 266-1973

E-mail: Website: humpty@cadvision.com www.humptys.com

### **AUDITORS**

Kenway, Mack, Slusarchuk, Stewart **Chartered Accountants** Calgary, Alberta

### LEGAL COUNCIL

Corporate Matters:

McLeod & Company Barristers & Solicitors

Calgary, Alberta

Franchise Matters:

Fleming Kambeitz

Barristers & Solicitors Calgary, Alberta

### TRANSFER AGENT

**Montreal Trust** Suite 600 Western Gas Tower 530 – 8<sup>th</sup> Avenue Calgary, Alberta T2P 3S8

### CORPORATE BANKING

Royal Bank of Canada Bank of Montreal Calgary, Alberta Calgary, Alberta

### STOCK EXCHANGE

Canadian Venture Exchange Trading Symbol: HMP

### **BOARD OF DIRECTORS**

Don Koenig\* Chairman

President, CEO & CFO

Humpty's Restaurants Intl. Inc.

Calgary, Alberta

Vice-President Janice Koenig\*

Humpty's Restaurants Intl. Inc.

Calgary, Alberta

Bert Messier\*

President

BECA International Inc.

Calgary, Alberta

Carolyn Messier

Vice-President

**BECA** International Inc.

Calgary, Alberta

Albert Jakubec

**Private Investor** 

Calgary, Alberta

### OFFICERS AND EXECUTIVE MANAGEMENT

Don Koenig

President, CEO & CFO

Janice Koenig

Vice-President, Administration

Tom Scappatura

Corporate Controller

T.W. (Nino) Plava

Investor Relations & Finance

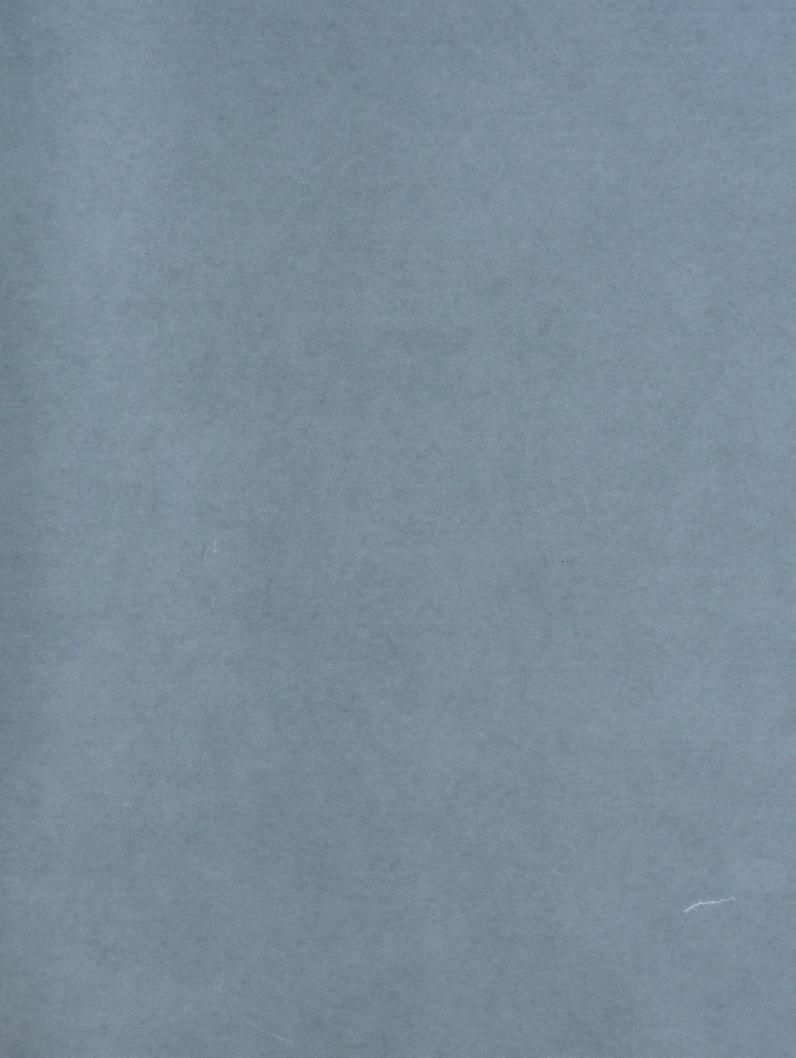
### **ANNUAL GENERAL MEETING**

Thursday, June 29th, 1999 Commencing 10:00 A.M. @ The Holiday Inn 4206 MacLeod Trail South

Calgary, Alberta

FISCAL YEAR END: December 31st

<sup>\*</sup> Audit Committee Member





# Restourants International Inc.

### CORPORATE ISSURBACION

### HEAD OFFICE

2505 MacLood Treil South

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7,747 62.75

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14671 742-1971

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Waterier

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### AUDITOR

Kenway, Mack. Slucarebok, Slewari

Calgary, Alberta

### TARREST CONTROL

Looparate Matters

McLeni & Company

Burning & Soligibles

Caluary, Alberta

Pennships Manney

Flenning Kambertz

Colores A. Millellors

### The west of the

Montreal Trust

Suite 600 Western Car Towner

530 - 8" Asemia

Calgary, Alberta

### CORPORATE BANK NO

Royal Bank of Languis

Back of Montrea

### STOCK EXCHANGE

Canadian Venture Exchange Trading Symbol: HMP

### NAMED OF TAXABLE PARTY.

David Kannaga

Chargesta

President, CEO & CFO

Harmory's Restaurants Intl. Inc.

wyar, Alberta

DESIGN KARRING

Vice President

Bestaurants Intl. Inc.

Calgary Albura

Hent Messey"

President.

DECA International Inc.

CHIMITY, Alberta

Carolyn Messier

Vice Prendent

BECA international Inc.

Calgary, Alberta

Albert Jakuber

Private Investor

Calgary, Alberta

### OFFICERS AND EXECUTIVE MANAGEMENT

Don Koenig

Prevident CEO & CFO

Janice Koenig

Vice-President, Administration

Tom Scappatura

Corporate Controller

T.W. (Nino) Plava

Investor Relations & Finance

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Calvary, Alberto

FISCAL YEAR UND. December 318

<sup>\*</sup> Audit Committee Member